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Importance of Effective Health Communication and the Goals, Roles, and Responsibilities of Federal Health Communication



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Arthur Lupia, *University of Michigan*

Maureen Lichtveld, *University of Pittsburgh*

Lauren Gardner, *Johns Hopkins University*



Importance of Effective Health Communication and the Goals, Roles, and Responsibilities of Federal Health Communication



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Overall goal: Protect and Improve Public Health

- Much of what the Federal Government does is intended to achieve this goal.
 - Infectious and Non-infectious Diseases
 - Diets
 - Drugs
 - Contaminants
 - Occupational Hazards
 - Highway Safety
 - Natural disasters
- Effective health communication is fundamental to protecting and improving public health.

Effective Health Communication
Is More Than Messaging

Engaging with Stakeholders

- To choose which health issues to take on.
 - What are people concerned about?
 - What questions do they want to have answered?
 - What issues have not yet been adequately addressed?
 - What misinformation needs to be preempted or countered?



Engaging with Stakeholders

- To make better decisions / achieve consensus
 - What information/points of view do key stakeholders have that can enhance what we think we already know?
 - How will people be affected?
 - How will that differ across varying communities?
 - How will important stakeholders likely react?
 - What kind of pushback or counter messaging might be anticipated?



Engaging with Stakeholders

- To ensure our efforts are effective
 - Are they understood?
 - Do they connect with people's lived experiences?
 - Are they reaching the right people?
 - Are people amplifying our efforts?
 - Are people acting?
 - How do our efforts need to change?



Federal Agencies Play Many Roles
With Respect to Authoritative Health
Information

Source



Arbiter



Amplifier



What Roles Should Federal Agencies Play?

- Sometimes, those roles are established by:
 - Law
 - A unique position/ability to collect or analyze information
 - Public expectations
- When not established by law, when should Federal Agencies serve as the sources, arbiters, or amplifiers of authoritative information, taking into consideration:
 - Available expertise and resources
 - Perceived trust and credibility
 - The need for agility and timeliness, openness, transparency and accountability

Multiple Strategies for Using
Authoritative Information to Influence
Health Behaviors

Inform

Nutrition Facts

4 servings per container

Serving size 1 1/2 cup (208g)

Amount per serving

Calories

240

% Daily Value*

Total Fat 4g **5%**

Saturated Fat 1.5g **8%**

Trans Fat 0g

Cholesterol 5mg **2%**

Sodium 430mg **19%**

Total Carbohydrate 46g **17%**

Dietary Fiber 7g **25%**

Total Sugars 4g

Includes 2g Added Sugars **4%**

Protein 11g

Vitamin D 2mcg 10%

Calcium 260mg 20%

Iron 6mg 35%

Potassium 240mg 6%

* The % Daily Value (DV) tells you how much a nutrient in a serving of food contributes to a daily diet. 2,000 calories a day is used for general nutrition advice.

Educate

**ANYONE CAN GET
FOOD POISONING**



But some people are more likely to get sick
because their bodies can't fight germs as well.

**People with a higher risk of
FOOD POISONING**

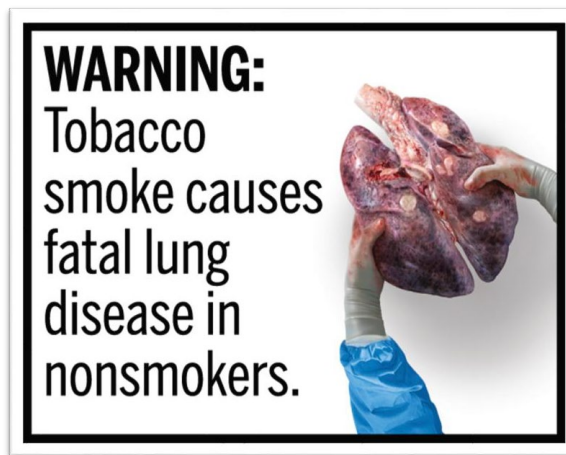
- 
Adults aged 65
and older
- 
Children younger than
5 years
- 
People with weakened
immune systems
- 
Pregnant women

Choose and prepare food carefully to help prevent food poisoning.

 U.S. Department of
Health and Human Services
Centers for Disease
Control and Prevention

www.cdc.gov/foodsafety

Warn



Advise

Advice About Eating Fish

What Pregnant Women & Parents Should Know

Fish and other protein-rich foods have nutrients that can help your child's growth and development.

For women of childbearing age (about 16-49 years old), especially pregnant and breastfeeding women, and for parents and caregivers of young children.

- Eat 2 to 3 servings of fish a week from the "Best Choices" list OR 1 serving from the "Good Choices" list.
- Eat a variety of fish.
- Serve 1 to 2 servings of fish a week to children, starting at age 2.
- If you eat fish caught by family or friends, check for fish advisories. If there is no advisory, eat only one serving and no other fish that week.*

Use this chart!

You can use this chart to help you choose which fish to eat, and how often to eat them, based on their mercury levels. The "Best Choices" have the lowest levels of mercury.

What is a serving?



For an adult
4 ounces



For children,
ages 4 to 7
2 ounces

Best Choices EAT 2 TO 3 SERVINGS A WEEK			OR	Good Choices EAT 1 SERVING A WEEK		
Anchovy	Herring	Scallop		Bluefish	Monkfish	Tilefish (Atlantic Ocean)
Atlantic croaker	Lobster	Shad		Buffalo fish	Rockfish	
Atlantic mackerel	American and spiny	Shrimp		Carp	Sablefish	Tuna, albacore/white tuna, canned and fresh/frozen
Black sea bass	Mullet	Skate		Chilean sea bass/Patagonian toothfish	Sheepshead	Tuna, yellowfin
Butterfish	Oyster	Smelt		Grouper	Snapper	Weakfish/searout
Catfish	Pacific chub mackerel	Sole		Halibut	Spanish mackerel	White croaker/Pacific croaker
Clam	Perch, freshwater and ocean	Squid		Mahi mahi/dolphinfish	Striped bass (ocean)	
Cod	Pickrel	Tilapia				
Crab	Plaice	Trout, freshwater				
Crawfish	Pollock	Tuna, canned light (includes skipjack)				
Flounder	Salmon	Whitefish				
Haddock	Sardine	Whiting				
Hake						

Choices to Avoid HIGHEST MERCURY LEVELS		
King mackerel	Shark	Tilefish (Gulf of Mexico)
Marlin	Swordfish	Tuna, bigeye
Orange roughy		

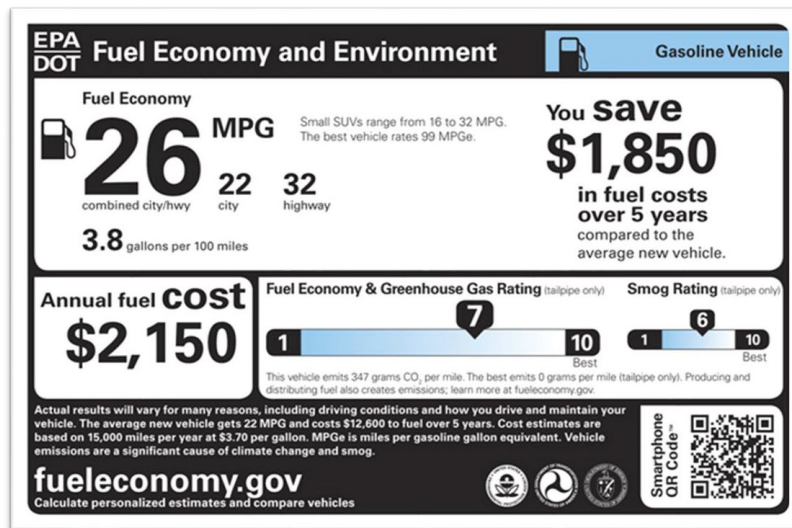
*Some fish caught by family and friends, such as larger carp, catfish, trout and perch, are more likely to have fish advisories due to mercury or other contaminants. State advisories will tell you how often you can safely eat those fish.

www.FDA.gov/fishadvice
www.EPA.gov/fishadvice

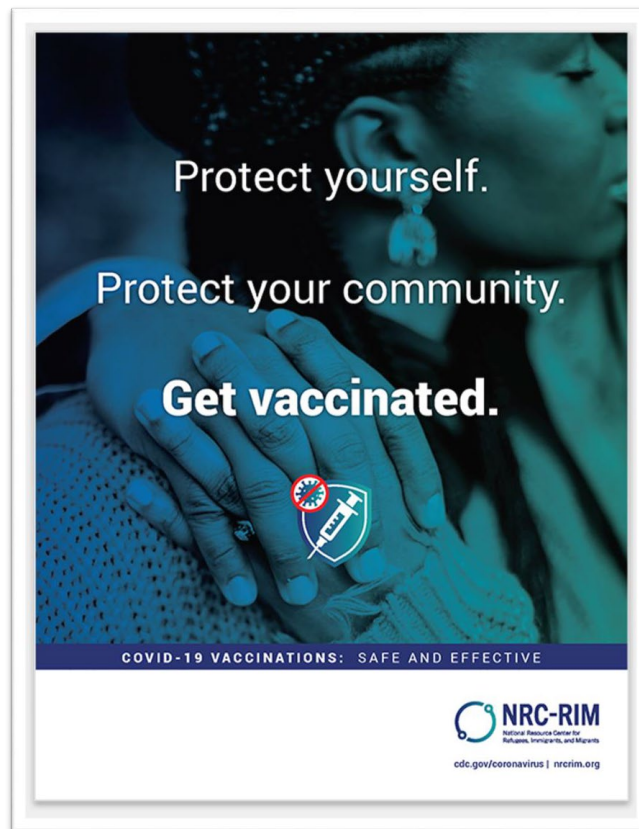


THIS ADVICE REFERS TO FISH AND SHELLFISH COLLECTIVELY AS "FISH." / ADVICE UPDATED JANUARY 2007

Nudge



Persuade



Incentivize



Earn More SNAP Dollars

 **SNAP → HIP** 

If you have SNAP, you have
Healthy Incentives Program (HIP).

How much you'll get back, based on household size:

Household Size	Amount
1-2 people	\$40
3-5 people	\$60
6+ people	\$80

Illustrations of vegetables: peas, eggplant, bell pepper, tomato, and carrot.

Coerce



Which do we use?

- How do we decide when to:

- Inform
- Educate
- Warn
- Advise
- Nudge
- Persuade
- Incentivize
- Coerce

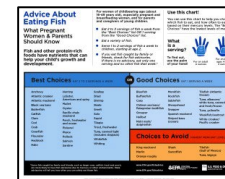
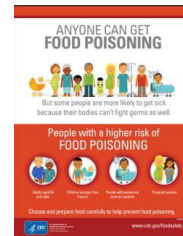
- Who gets to decide?

- On what basis?

Nutrition Facts
4 servings per container
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Calories 240

	% Daily Value*
Total Fat 4g	8%
Saturated Fat 1 1/2g	3%
Trans Fat 0g	0%
Cholesterol 0mg	0%
Sodium 40mg	1%
Total Carbohydrate 40g	17%
Dietary Fiber 7g	28%
Total Sugar 4g	8%
Includes 2g Added Sugars	4%
Protein 11g	22%
Vitamin D 20mg	100%
Calcium 200mg	100%
Iron 10mg	100%
Potassium 400mg	100%

*Percent Daily Values are based on a 



Maintaining Trust and Credibility

Communicating to Maintain Accountability and Transparency

- How decisions were made.
 - What information was used.
 - Who was involved.
 - What options were considered.
 - What risks/benefits were balanced.
- What the agency will do/has done.
 - Why that matters.
- What happens next.



Communicating Uncertainty In a Crisis

- This is what we know now
 - How we know it
- This what we don't know
 - Why that matters
- This is what we are doing to become more certain
- This is what we recommend right now
- Our recommendations may change as we learn more and become more certain
- We will update you as new information becomes available



A final word

- Our failure to communicate effectively contributes to people unnecessarily getting sick, suffering, and dying.
 - We can, and must do better.



Importance of effective communication: goals, roles responsibilities

Sharing insights from Europe

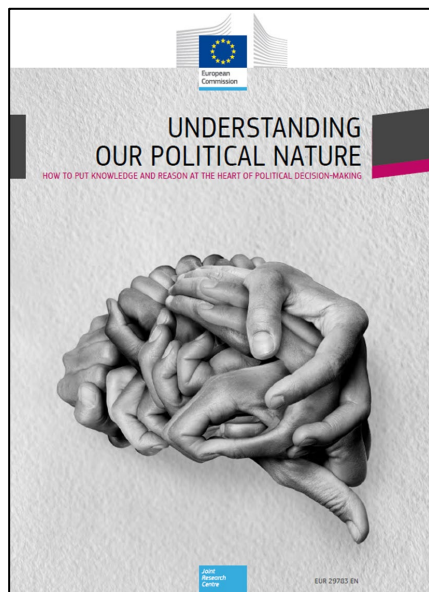
Laura Smillie

European Commission DG JRC

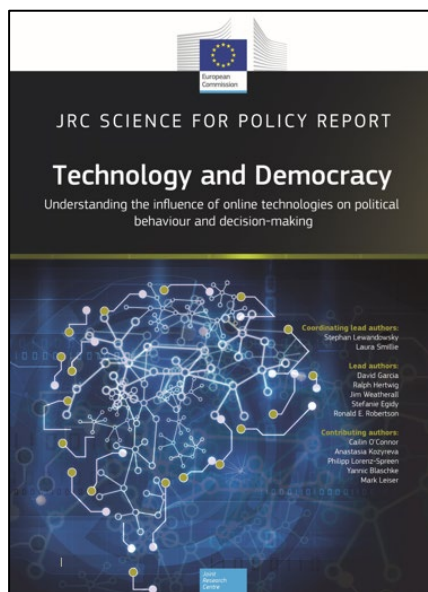
@LSmillie76

#Enlightenment2

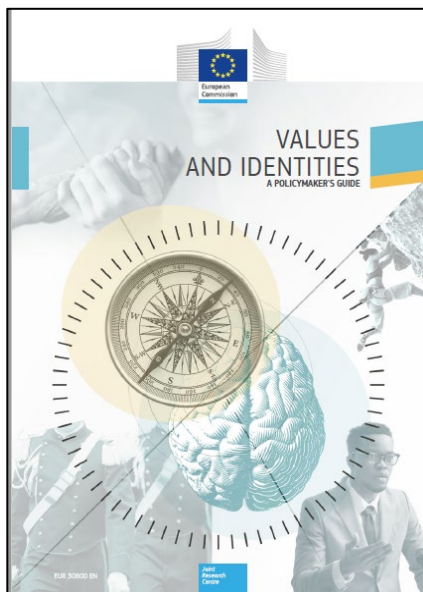
Enlightenment 2.0



2019



2020



2021



2022-2023

A project of 4 phases

1. The Science

State-of-the-art
scientific reviews



2. The Behaviour

New research:
Framing with
values



3. The Communicators

Understanding the front
line professionals



4. The Citizens

Listening to what
they think



**How can researchers
and policymakers
better understand
each other?**

Discover our self-reflection tool
Smart4Policy!



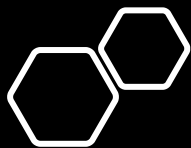
European
Commission

A Template for Increasing the Credibility of Government Science Communications



Arthur Lupia

Gerald R Ford Distinguished Professor
University of Michigan



Credibility

- There is a substantial scientific literature on credibility & information processing.
- Credibility is the result of an assessment. It is not a “trait.”
- People & organizations can gain credibility via associations.
 - Scientists: The scientific method
 - Politicians: Articulating values
- How can government agencies increase their credibility when discussing scientific findings?

Evidence-based Policy

Evidence

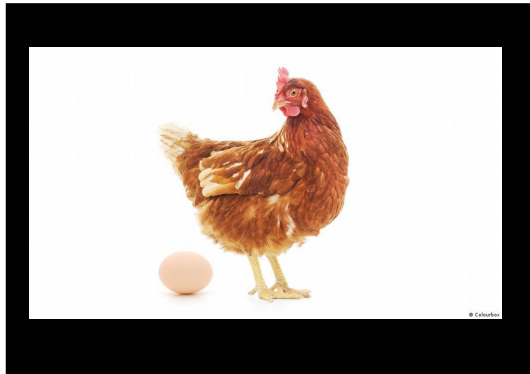
Based

Policy

Evidence-based Policy



Follow the science?



A scientific finding



value diversity,
positionality,
politics
& more



A behavioral/policy
recommendation/claim

A Template for Increasing Credibility

- For claims about a scientific finding *without policy or behavioral implications*, say:
- “Study A produced Finding B.”
- Example: “mRNA COVID vaccine clinical trials showed B.”

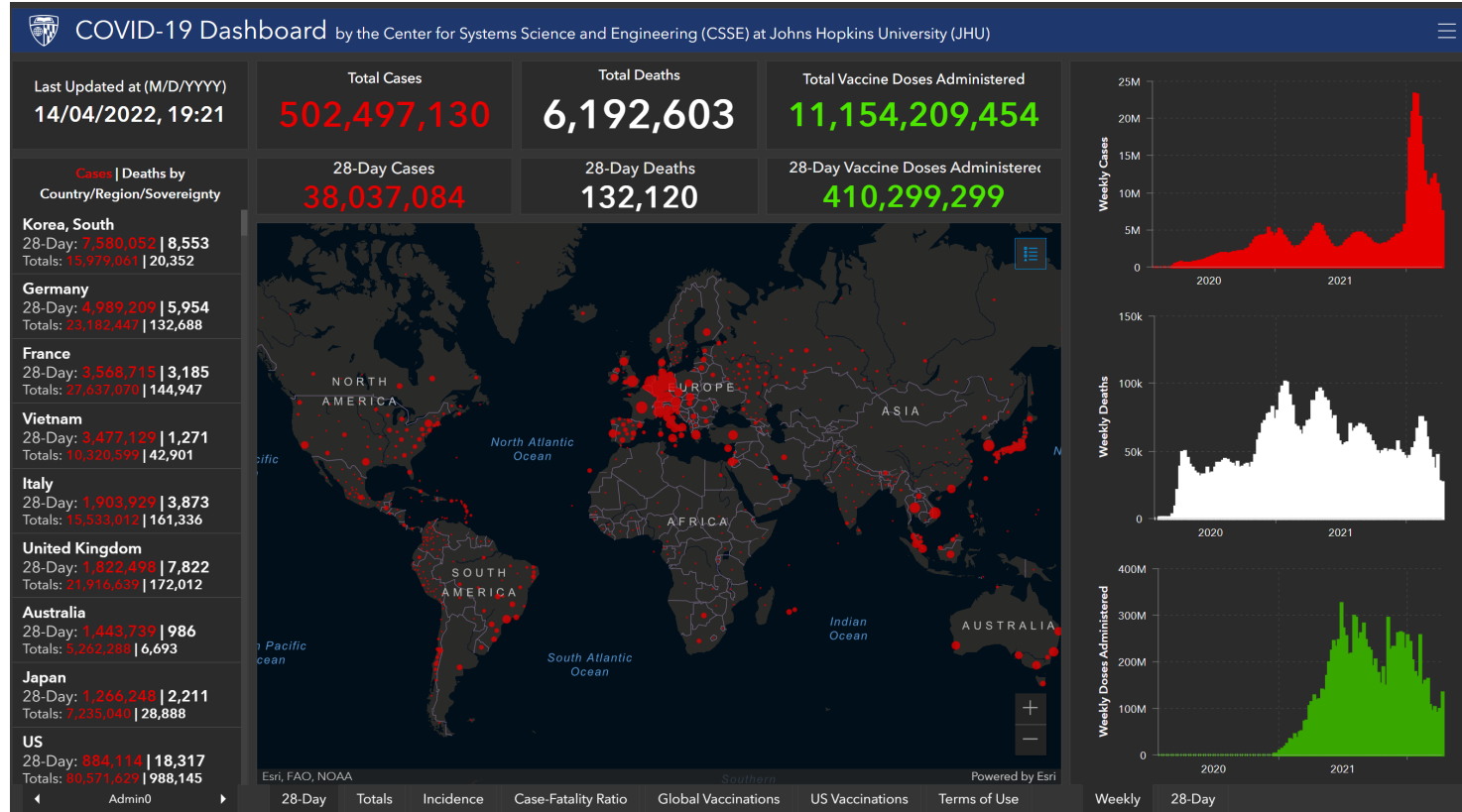
- For claims about a scientific finding *that support a policy or behavioral recommendation*, say :
- “[Our values are X. Research shows Y. *Based on X and Y, we recommend Z.*”
- Correct: “*If you want to reduce your risk of dying from COVID, take the vaccine.*”
- Incorrect: “*Follow the science, take the vaccine.*”

Tracking COVID-19 in Real-time: Challenges Faced and Lessons Learned

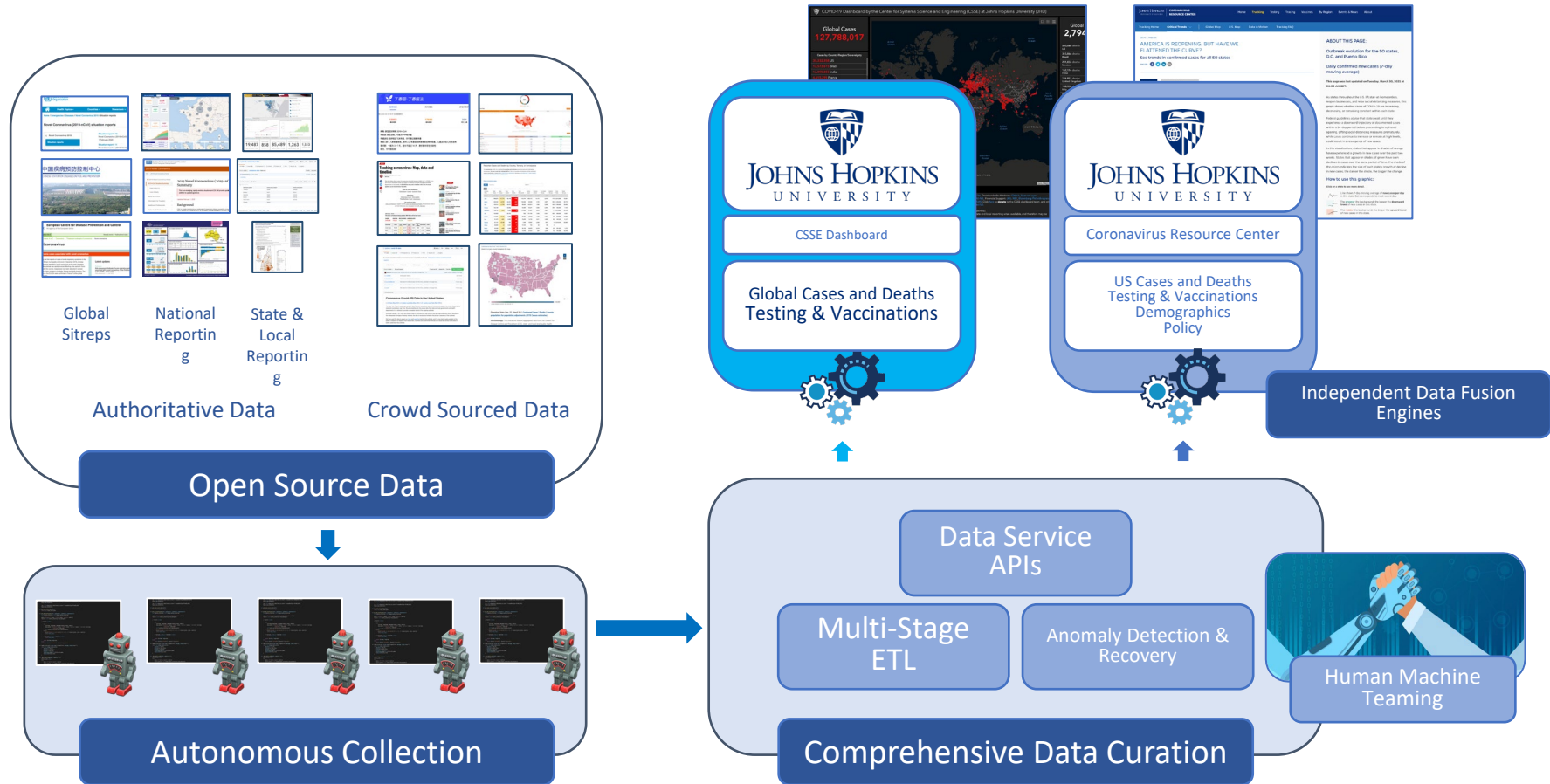
Dr. Lauren Gardner

Alton and Sandra Cleveland Professor

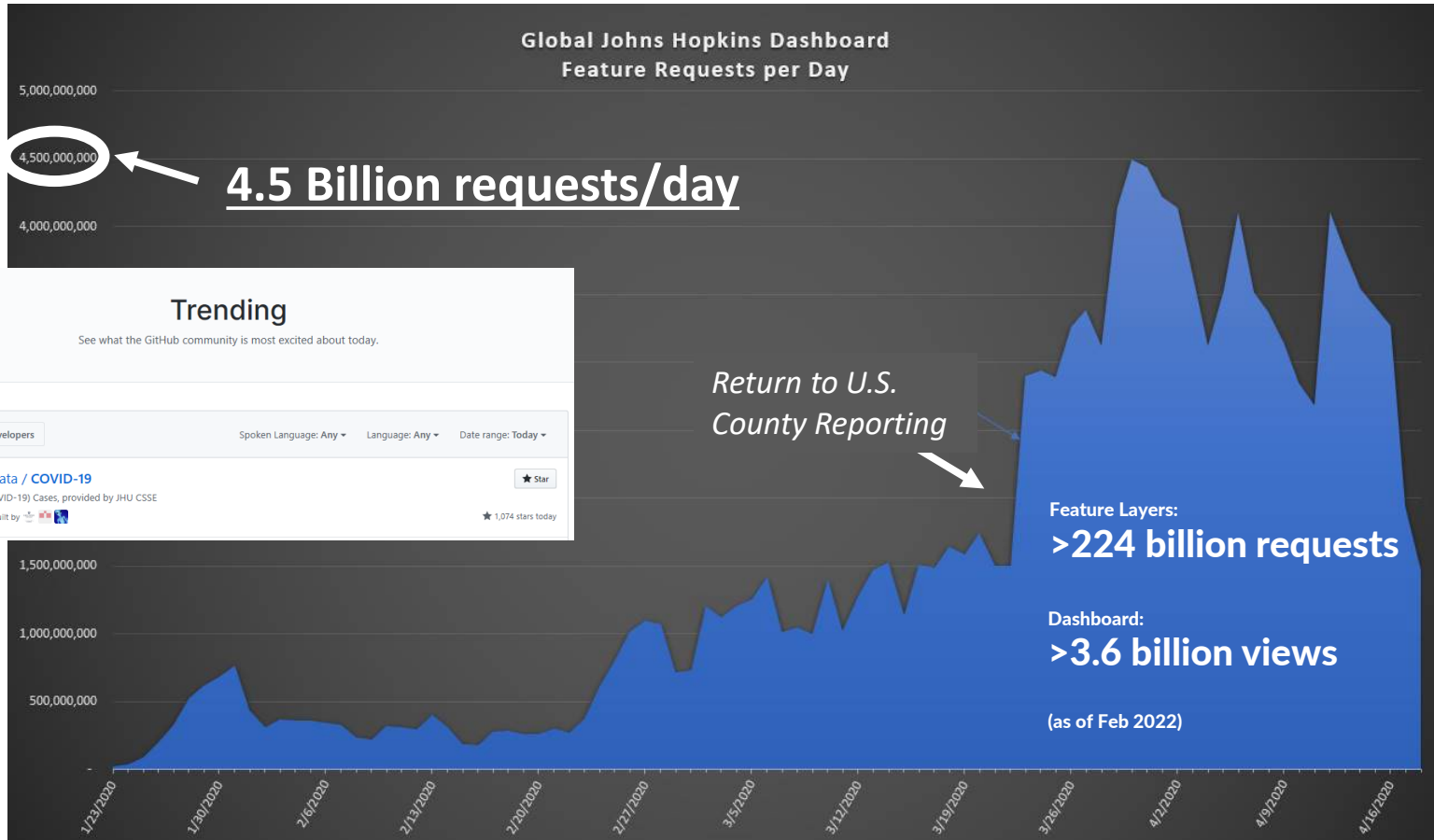
Department of Civil and Systems Engineering and Department of Epidemiology at Johns Hopkins University
Director, Center for Systems Science and Engineering (CSSE)



JHU Open COVID-19 Data Pipeline



JHU COVID-19 Dashboard Viewership



Why this was hard (Hint: Standards Matter)

- **Ambiguity in parameter definitions**
(probable vs. confirmed; reported vs onset time; diagnostic vs antibody, recoveries, etc.)
 - Our Solution: Report consistent across locations, and according to latest CDC guidelines.
- **Instability and inconsistencies in reporting**
(retrospective reporting, data structure and mechanisms, machine readability)
 - Our solution: Anomaly detection system
- **Discrepancies in reported numbers among authoritative sources** (TX, UK, France)
 - Our solution: Fusion Logic
- **Variability in frequency and time-of-day reporting** across locations
 - Our Solution: 0400 GMT was the least bad chalk line



Simultaneously addressing both source instability globally and operating near a zero error rate requires extensive engineering and effort

Open Data Principles and the need for a better system

THE LANCET
Infectious Diseases

Log in Register

CORRESPONDENCE | ONLINE FIRST

PDF [43 KB]

A need for open public data standards and sharing in light of COVID-19

Lauren Gardner ✉ • Jeremy Ratcliff • Ensheng Dong • Aaron Katz

Published: August 10, 2020 • DOI: [https://doi.org/10.1016/S1473-3099\(20\)30635-6](https://doi.org/10.1016/S1473-3099(20)30635-6)

References

Article Info

The disjointed public health response to the COVID-19 pandemic has demonstrated one clear truth: the value of timely, publicly available data. The John Hopkins University (JHU) Center for Systems Science and Engineering's COVID-19 dashboard¹ exists to provide this information. What grew from a modest effort to track a novel cause of pneumonia in China quickly became a mainstay symbol of the pandemic, receiving over 1 billion hits per day within weeks of its creation, primarily driven by the general public seeking information

“Moving forward, it is imperative that a **standardized reporting system** for systematically collecting, visualizing, and sharing high-quality data **on emerging infectious and notifiable diseases in real-time** is established. The data should be made available **at a spatial and temporal scale that is granular enough to prove useful** for planning and modelling purposes. Additionally, a critical component of the proposed system is the **democratization of data**; all collected information (observing necessary privacy standards) should be **made publicly available immediately upon release, in machine-readable formats, and based on open data standards.**”

Such an established system will both help us make sound and timely decisions when faced with the next potential outbreak, and can help us establish the public trust necessary to combat health related disinformation

Why we were successful

1. **We acted early.** We recognised the value of this type of data from the earliest days, which is needed to drive evidence-based policy and decision making. Our guiding principle from the start has been OPEN DATA and transparency.
2. **Our effort existed in a very supportive environment.** Funding was available internally in the earliest days (and later through philanthropic organizations), which allowed us to continue the efforts as it grew exponentially, uninterrupted. Moving forward, *There needs to be a better mechanism for science agencies and governments to financially support these types of efforts QUICKLY.*
3. **We had the technical skill sets required to implement our work.** *Engineers, computer scientists and software developers should more frequently integrated into public health agencies,* in order to provide high quality data.
4. **We had the freedom to make executive decisions in real time.** We were not subject to any bureaucratic approval processes. This was especially critical in the earliest days when the global situation was changing so fast. Moving forward, *there is a need for better open data standards, and the infrastructure and process to be in place, to straightforwardly aggregate, centralize and democratize public health data in real time.*
5. **TRUST!** JHU is a world leader in public health and medicine, and a nonpartisan institution. Our only agenda was providing the public with an accurate representation of the data and science, with no underlying agenda.

Thank You.

Me: I go to Johns Hopkins
Relatives: Oh, you mean like the Med
School Coronavirus Map School?

